

PerspECCtive

Theme:
Doing More With Less

Resilient Project Techniques for Boom & Bust Cycles

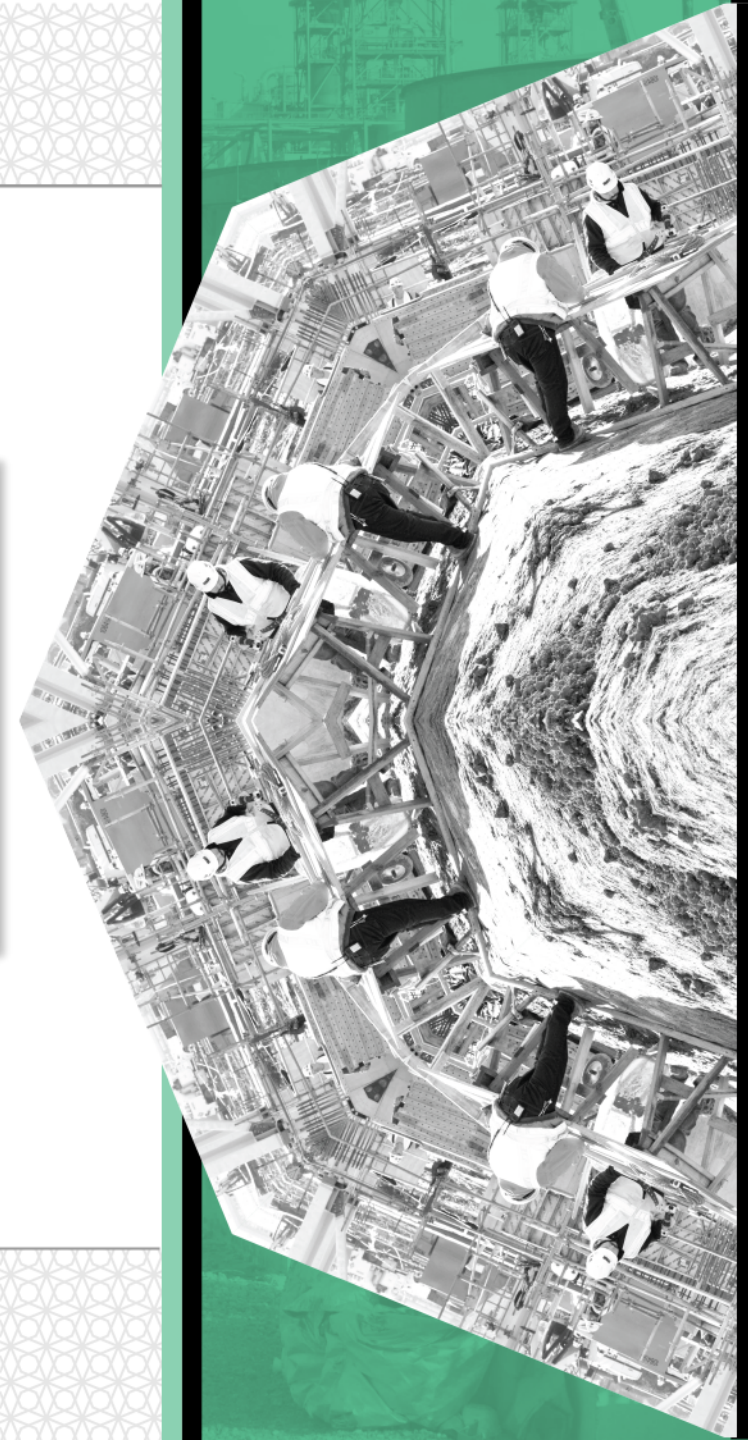
Tracie Griffitt
ECC Executive Board Member
2018 Vice Chair
Jacobs



Year:
2017

Date:
Dec. 12-14

Location:
Boca Raton, FL





PerspECCtive

The 49th Annual ECC Conference

PerspECCtive

Theme:
Doing More With Less

From Boom to Bust

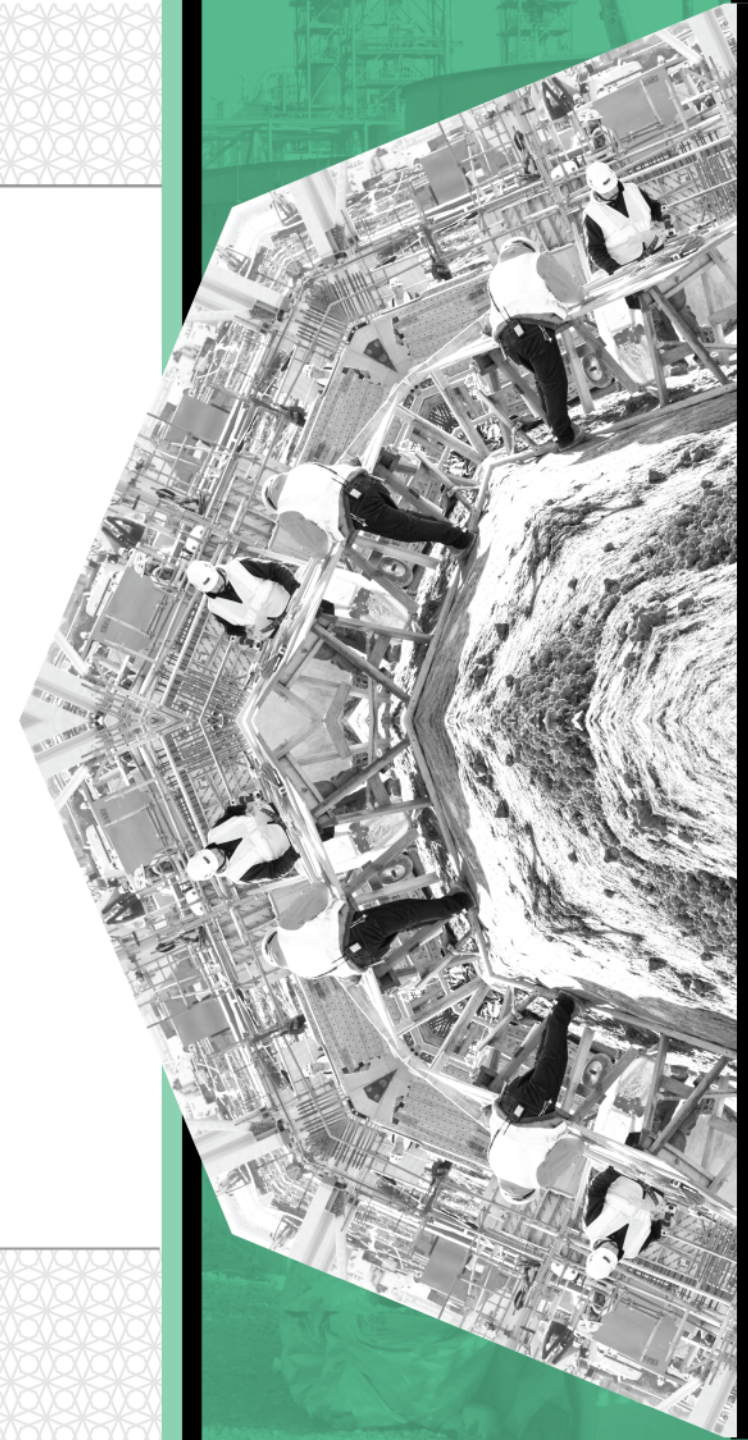
How Project Systems Are Evolving to Do More with Less



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Panelists

Scott Curley
ABB Group Vice President



Phyllis Kulkarni
Independent Project
Analysis (IPA)
Director of North America
(moderator)



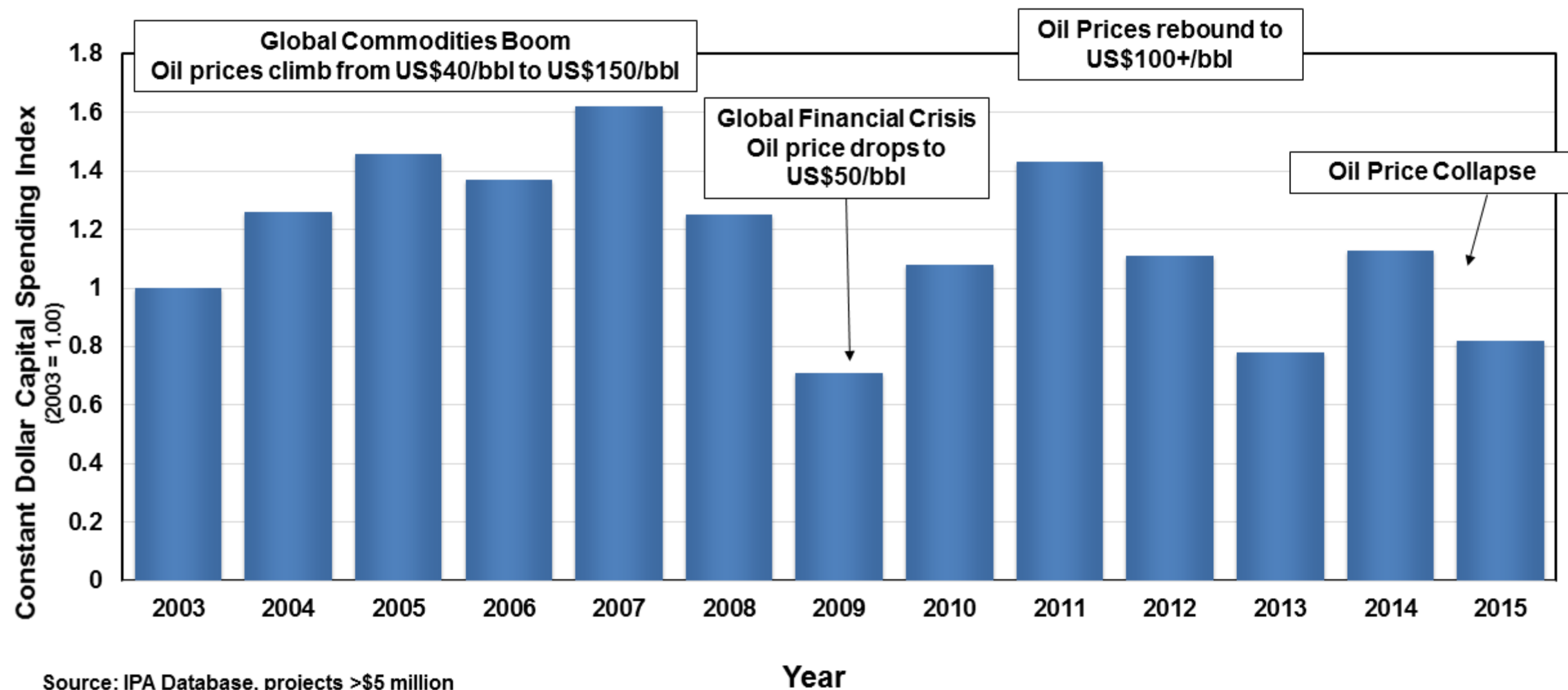
**Philip Luna
Wood**
Vice President,
Business Development



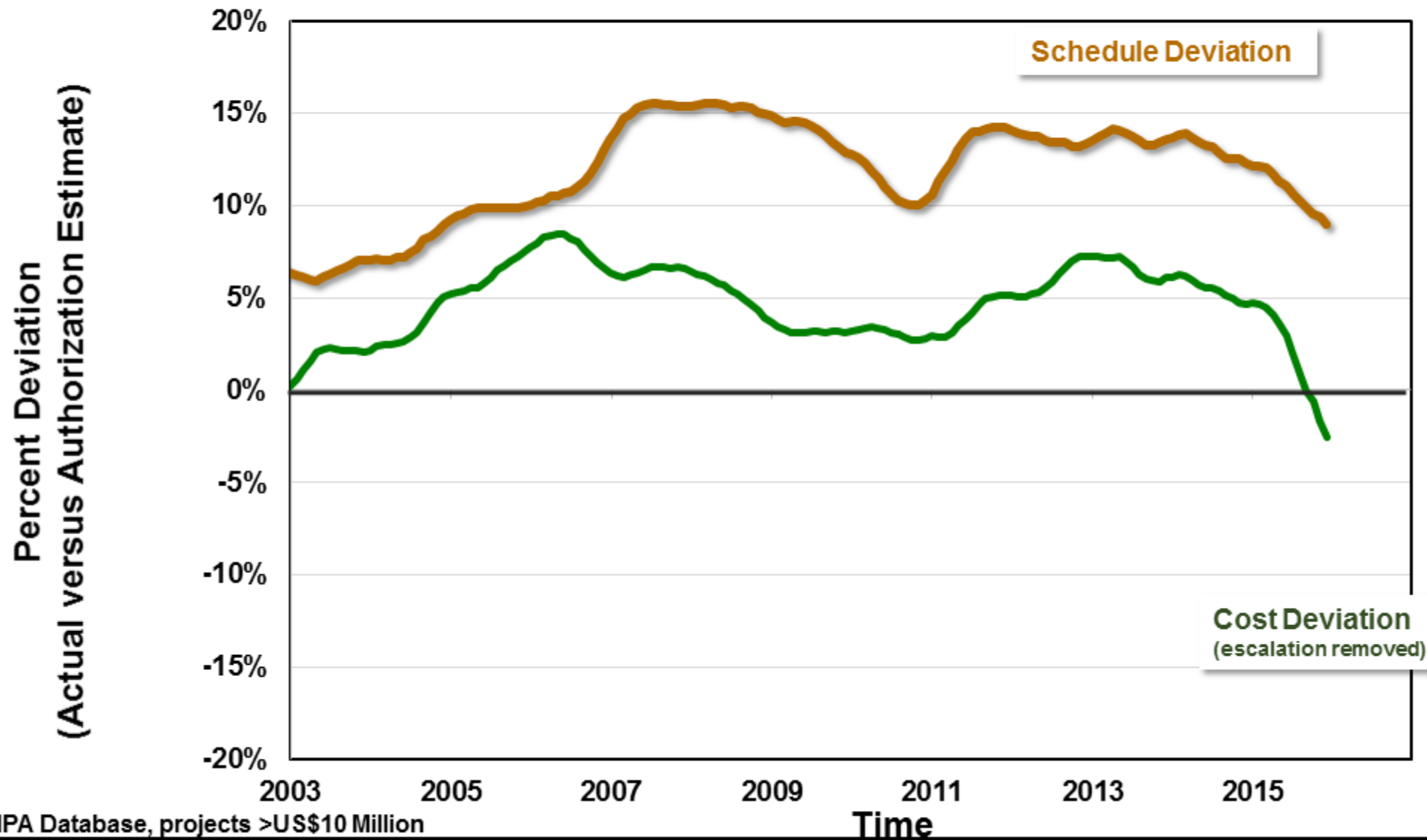
Geoff Parker
ExxonMobil
Development Company
Project Executive



Oil Prices, Capital Spending Up and Down

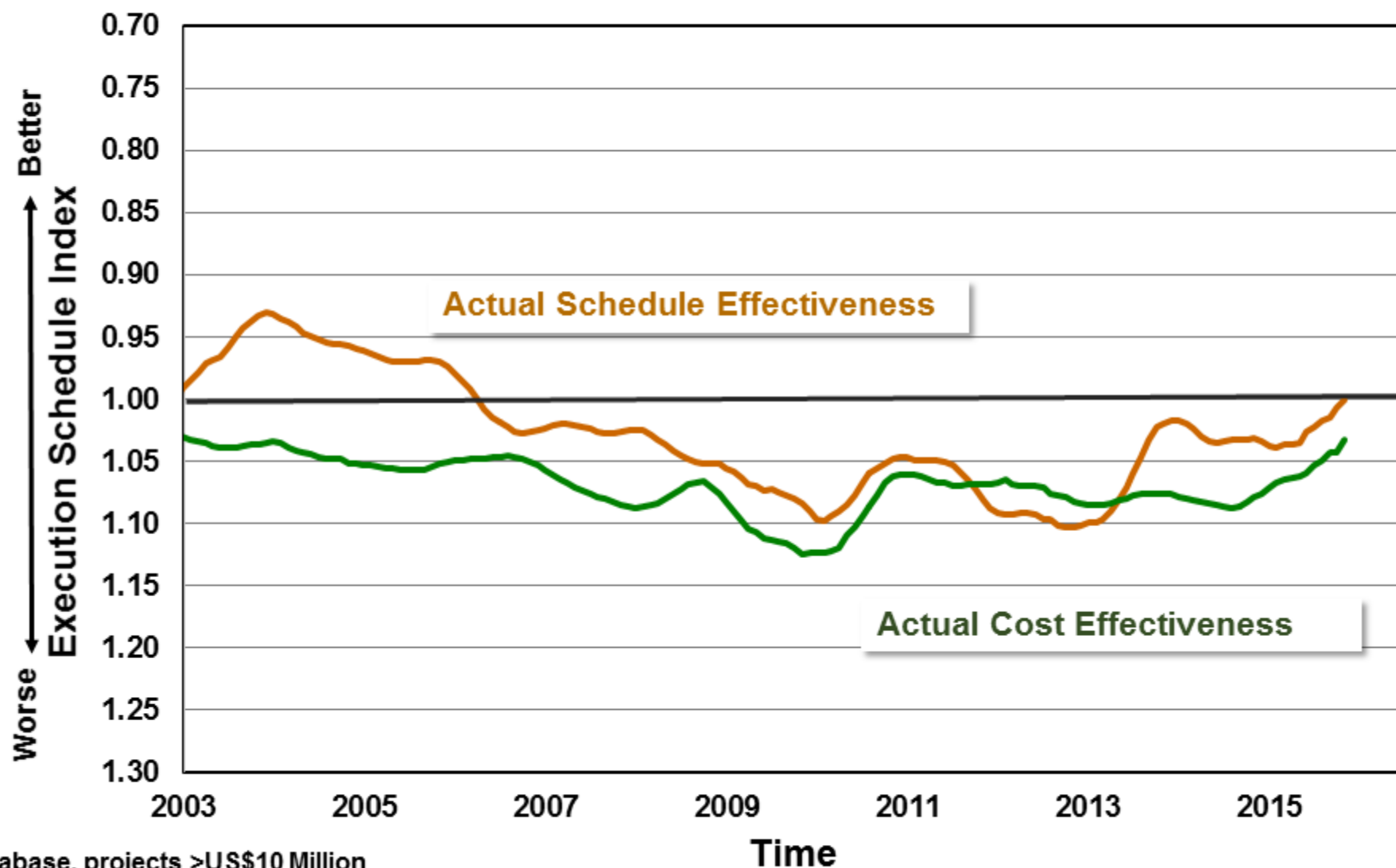


Cost Growth and Schedule Slip More Volatile in Boom



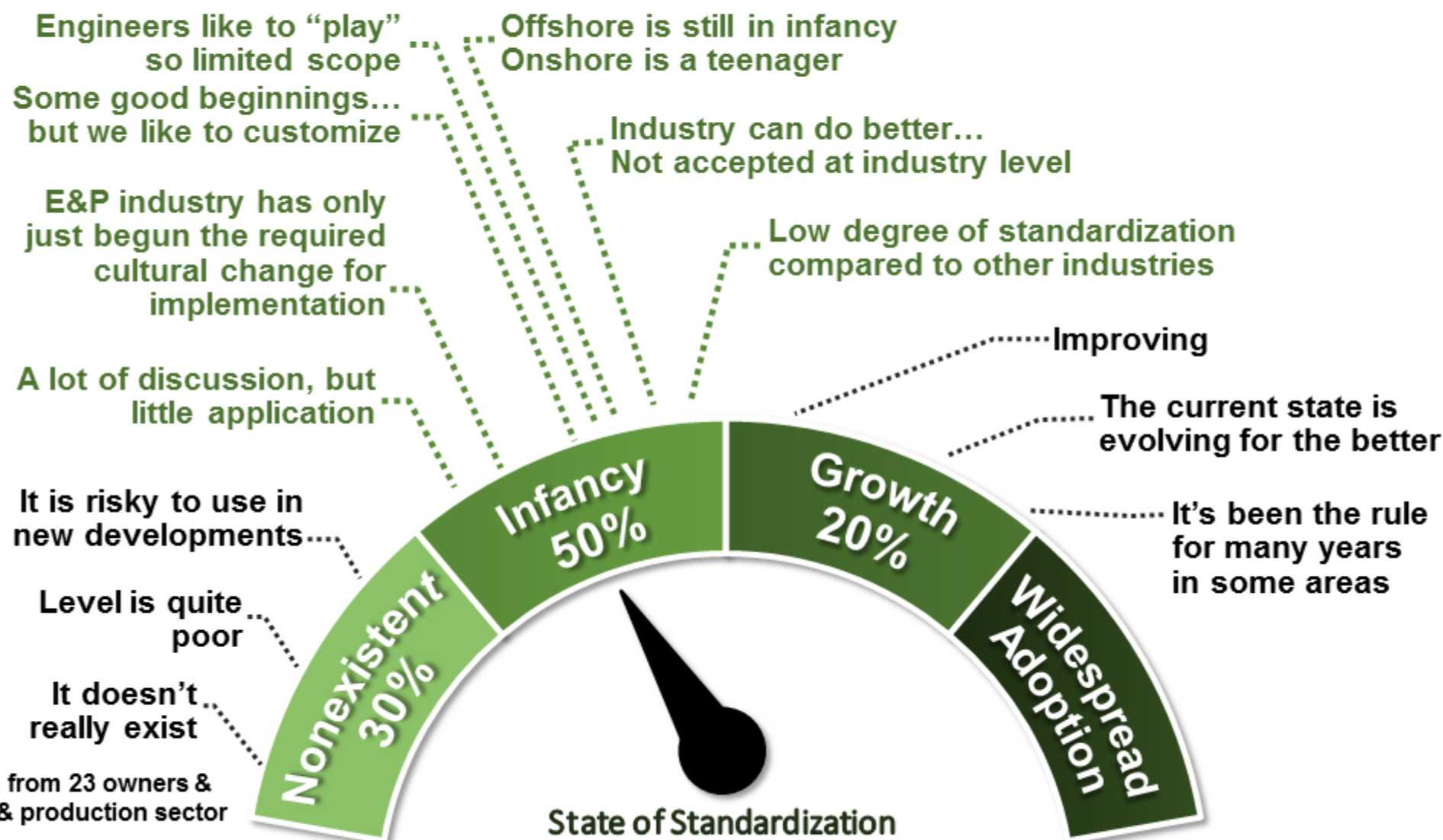
Source: IPA Database, projects >US\$10 Million

Cost and Schedule Competitiveness Deteriorated in Boom but Starting to Recover



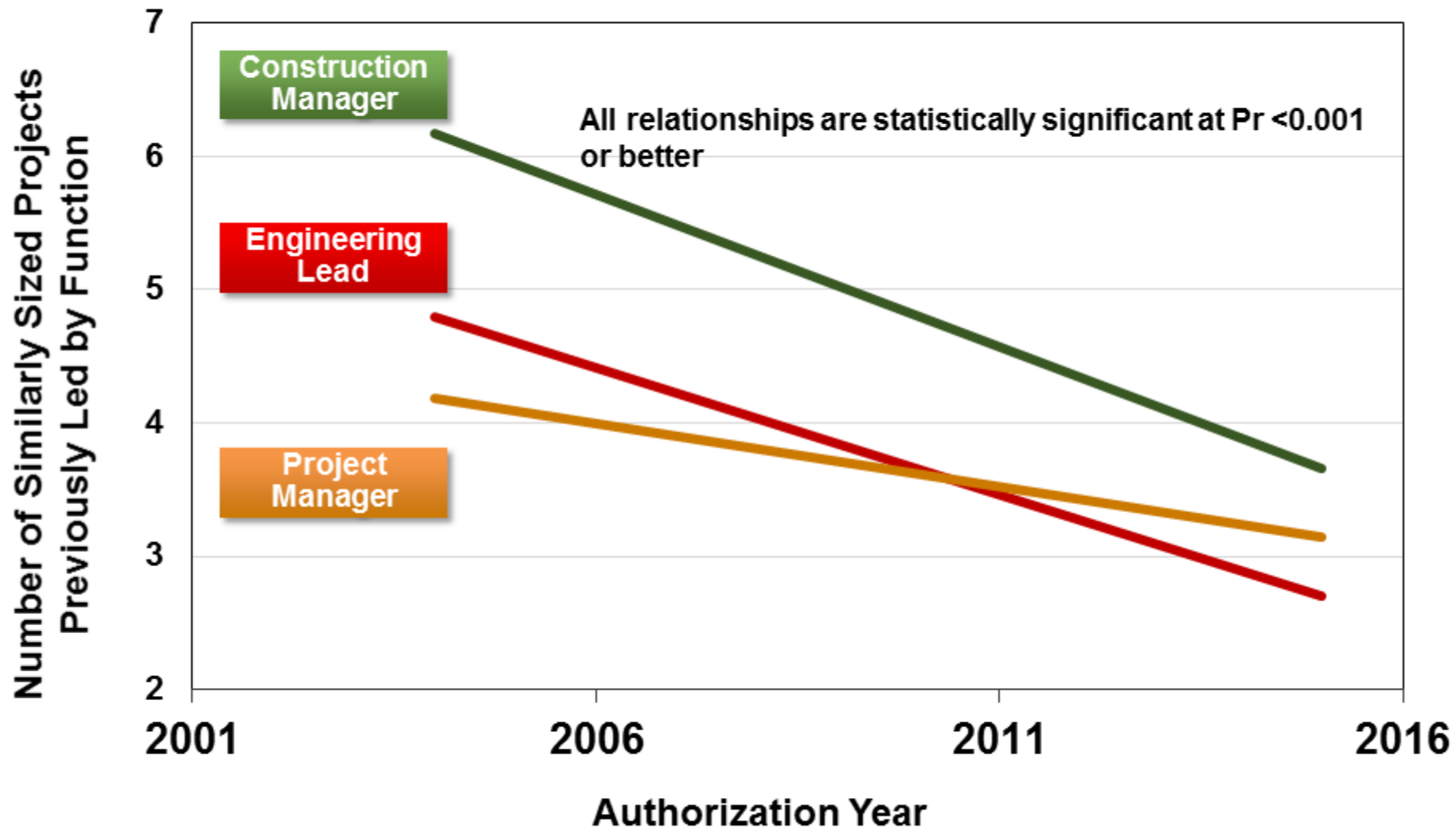
Source: IPA Database, projects >US\$10 Million

The Current State of Standardization



Source: IPA survey data from 23 owners & EPCs in oil exploration & production sector

Project Team Member Experience is Declining



Source: IPA Database, projects >US\$10 Million

Key Takeaways from Panel

- Downturn offers a much needed opportunity to improve capital efficiency
- Standardization is less of a technical challenge than a behavioral one – requires commitment from senior management, alignment among owner, contractor, vendor
- Companies have had success retaining talent with different approaches – sharing resources across businesses, training
- Early collaboration among owners, contractors and suppliers is key



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Breakout Forum Overview

Justin Dahl

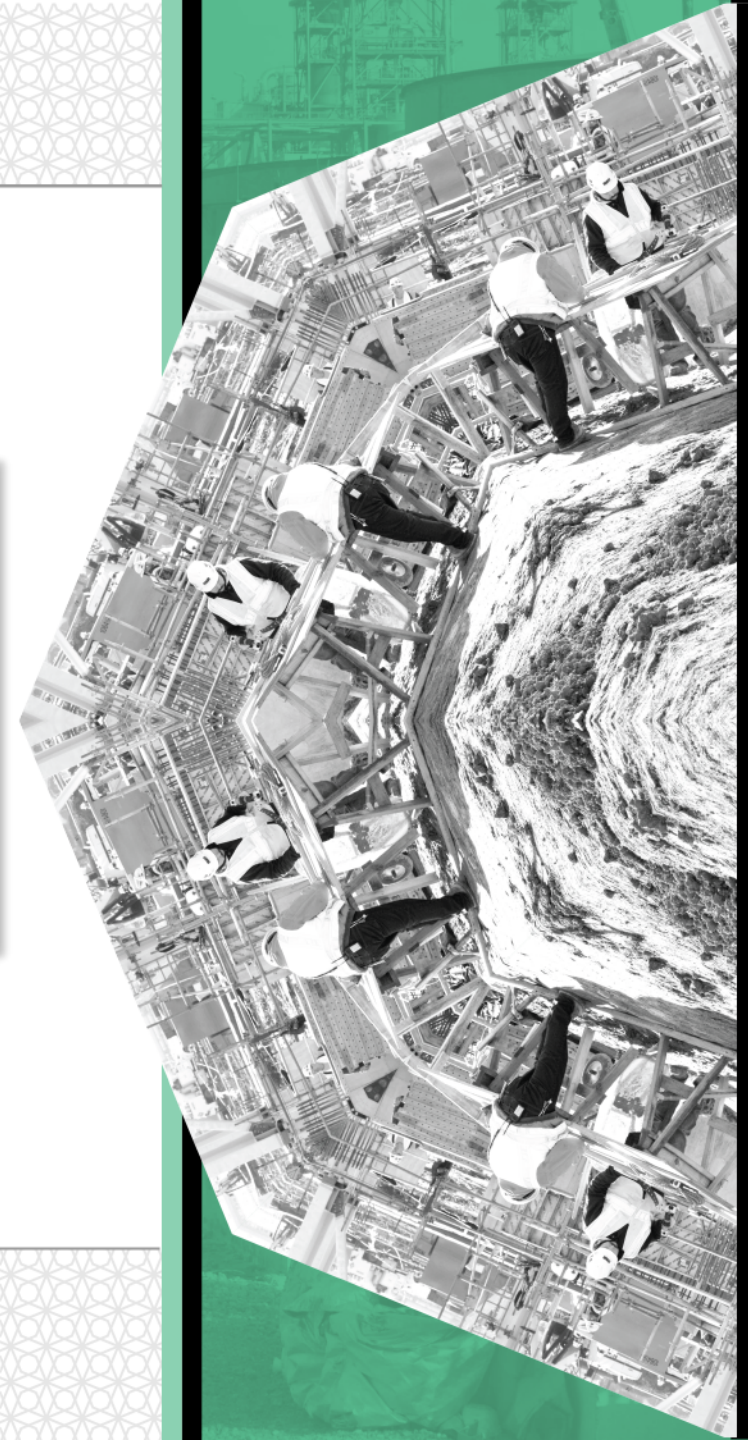
ECC Executive Board of Directors
Westney Consulting Group



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Breakout Forums Wednesday Morning

Change the Culture, Change the Game	-	-	-	-	Royal Palm Ballroom 1-5
Driving Competitiveness in Small Capital and Project Portfolios	-				Royal Palm Ballroom 6-10
Moving Advanced Workface Planning (AWP) to the Next Level: Applying AWP Principles in Action and Expected Outcomes	-				Addison Ballroom
Sadara: When Mega Goes Giga	-	-	-	-	Estate Ballroom
Exploiting Trust: The Critical Factor in Knowledge Transfer During Succession Planning	-	-	-	-	Valencia Ballroom